

# BRANCHING OUT

LIVING BRANCHES

*Live & Grow – Together*



LIFE &  
GROWTH  
*at Living Branches*



# The Purpose of Relationships



## IN A RECENT INTERVIEW

with Pastor Chuck Swindoll, Joni Eareckson Tada shared about her recovery from brokenness, confusion, and anger following a diving accident in the late 1960s that left her paralyzed from the shoulders down. She shared the story of the night she was lying in a hospital bed in complete despair when a friend named Jackie came to visit. Jackie climbed into the bed and began to sing the famous hymn “Man of Sorrows.” Joni shared that she considers that night a turning point in her recovery, as “Jackie was with me in suffering.” It was not a greeting card or a passage of scripture read aloud intended to bring comfort, but rather the interaction of a friend that helped her begin the process of healing.

I often talk about the “Get Up in the Morning Factor.” We all have a reason to get up and a reason to live out each day. That reason changes over the course of our lives. In our younger years it may have been school or the start of a new career and then perhaps caring for children, managing a business, or volunteering in the community. These pursuits give us purpose. And I believe they bring meaning to our lives - more than simply studying for an exam, cooking meals, or earning a living. Whether at school, home, work, or church, we are actively engaging with others and find deep purpose in life through our relationships.

As we age and enter the later years of our life, it may become more challenging to find or continue in our purpose. I often think of Mary Jane Detweiler who resided in health care at Dock Woods many years ago. In her younger years, Mary Jane loved to host persons in her home and was active in her church community. Due to the changes in her health she was no longer able to do those things, but she did not allow her limitations to hinder her passion for people. Mary Jane would always ask about my wife and daughter and often said, “I can’t do much, but I can pray for people.” She valued relationships and found purpose in living each day to bless others through prayer.

At Living Branches, I am frequently reminded of the importance of relationships. Every day I see friends meeting for a meal in the Café or staff persons interacting with residents. As our tagline says, we are living and growing. And each day that life and growth is centered on the interaction we have with others. Just as Joni experienced during her recovery and I experienced with Mary Jane, people make a difference. In this edition of Branching Out you’ll meet a few residents who have discovered this to be true. You’ll learn about the importance of relationships as they experience life and growth at Living Branches – together.

*Edward D. Brubaker*

EDWARD D. BRUBAKER  
President/CEO

# BRANCHINGOUT

A PUBLICATION OF LIVING BRANCHES  
*Together we empower older adults and families to lead lives of purpose and joy, guided by the Mennonite tradition of care and service to others.*

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# LIFE & GROWTH at Living Branches

By Rebecca Kikendall  
Marketing and Communication Specialist

*Together we empower older adults and families to lead lives of purpose and joy, guided by the Mennonite tradition of care and service to others.*



*“I have so much to do that I have to check my calendar every day. I LOVE IT. I love to be busy.”*



The Living Branches mission statement is framed in numerous places across the three campuses. Employee meetings often start with a reading of the mission statement, and in the marketing department, we have it memorized. It is easy for the words to become meaningless or cliché. Yet, three of the words in the organization mission statement are frequently on my mind when I think about Living Branches: together, purpose, and joy.

They are the words that stand out — the words that have meaning and depth. They are at the center of what we do. These words ring even truer in the Living Branches tagline: Live & Grow — Together. While retirement communities often have a reputation of being a place with little excitement, the persons who spend time here — residents, staff, and volunteers — would claim quite the opposite. This is a place of life. This is a place of vibrancy. This is a place of growth. When you walk down the hallway you are greeted with a smile by the persons you pass. As you enter the café

you see residents and staff meeting together for breakfast. You can hear laughter from down the hall. It is a place where friendships are made, faith is strengthened, and a community is growing.

It is easy for me to say these things, as I’ve been working here for many years, but the statements are validated by resident testimonies. In this article, we will introduce four residents to you and share their stories of life and growth at Living Branches.

## RELATIONSHIPS MAKE A DIFFERENCE

“I have so much to do that I have to check my calendar every day. I love it. I love to be busy.”

Janet Mininger moved to an apartment at Souderton Mennonite Homes in 2014. At first she was concerned she would be an outsider. She did not want to intrude on any social groups or infringe on someone’s volunteer position,





*“They have become good friends and choose not to dwell on the difficulties in their lives, but rather place an emphasis on their blessings.”*

but soon learned she was surrounded by friends. When asked what changed her opinion she shared, “A few ladies who live down the hall invited me to sit with them and that friendly outreach changed everything. Now I go on bus trips, I’ve learned new skills, and I’ve tried foods I never would have tried before.”

Janet participates in as many activities as she can. She loved to garden at her home and continues

that passion at Souderton Mennonite Homes by volunteering in the outdoor gardens. She also volunteers as a cashier in The Corner Store and opens her home to potential residents for marketing tours and open houses because she enjoys meeting people.

“I love sharing my experiences with visitors. I always say ‘Don’t wait too long — my husband and I waited too long. You won’t miss your home after you move in because you’re so busy and involved. And the people here care! Neighbors smile and ask how you’re doing’.”

Janet and her husband Claude were on the wait list to move to an apartment, but Claude’s health needs changed requiring hospital and Health Care center stays. Sadly he passed away before they were able to move to the community.

“I was a caregiver for ten years. I’ve been through a lot and I know the Lord gives you strength one day a time. Some people feel down, discouraged, or achey and I try to encourage them. I see it as my mission to be joyful and thankful in all things.”

Janet’s daughter, who lives in Colorado, encourages Janet to do the things she loves in her new home.

“I enjoy the view from my patio – watching the seasons change. And I appreciate the friendliness of this community, especially now that I am a widow. I know the Lord has been with me through all of this. I feel he led me to this apartment. I love living here.”

When a group of residents invited Janet to join them, she was given the opportunity to blossom in the community. She now finds joy and purpose in her days and extends that to the persons around her.

### LOVE THROUGH ALL THINGS

Many of us spoke the words, “In sickness and in health,” at our wedding ceremony. And if we are honest, few of us ever thought about how those words could affect our lives in fifty years. At Dock Woods there are three couples who are well known by the community. More specifically, three men who are recognized as husbands who are upholding that vow with honor.

Howard Bateman, Jim O’Reilly, and Chic Young all reside in Residential Living and their wives, Barbara, Marge, and Ethel, respectively, reside in Country Cottage, an area of the Health Care center designated for residents with Alzheimer’s disease or related dementias. The husbands and wives originally lived together in their homes at Dock Woods, but as the wives’ health needs continued to change, the husbands came to realize they needed the services available at higher levels of care. The moves all happened around the same time and the men began to bond.

*One evening the three men pushed their wives’ wheelchairs to the fireplace in the community center and sang along to hymns played on a cellphone. This simple act of fellowship became an evening tradition, and was soon noticed by many members of the community. Joyce Shultz, a fellow Dock Woods resident, interviewed the men and these are her reflections...*

*The men told me several times that their wives were good women who nurtured and cared for them through the years. They shared details of their marriages, work histories, and families. Things then*

*turned to the present when one of the men said, “If the situation were reversed, she would be doing the same thing for me.” To watch these men feed, or at least help, their wives at dinner and communicate with them, even though the women have limited verbal skills, is a special joy for me. It seems so natural for the men to express their love with endearing words, smiles, and nudges, while stroking their wives’ hands. One evening they shared about their emotional struggles. “I cry every day,” confessed Jim. Howard offered, “I am teary-eyed when I take Barbara back to Country Cottage. It is hard.” And Chic didn’t need to say anything, as I observed the tears in his eyes.*

*They went on to tell me they have benefitted from meeting together daily. They have become good friends and choose not to dwell on the difficulties in their lives, but rather place an emphasis on their blessings. I was reminded several times that they were not seeking notoriety in any way – it was all about their wives. The Batemans, O’Reillys, and Youngs warm my heart when I see them together.*


What an incredible gift: the men are on campus and are never more than a few minutes away from their wives, they can enjoy time with their wives alongside friends who know what they are going through, and have access to the entire community and are not required to stay in the Health Care center.

Even in the hardships of sickness, rather than health, these men are honoring the wedding vows they made to their wives. And they are doing it alongside one another — together.





*Experience on-going traditions as relevant today as they were yesterday: goodness that is real and rooted, community bonds, and neighborliness.*





**S**ouderton Mennonite Homes. Where residents live a full and active life. Where individuals and a community grow together. Sound perfect? It is. Our residents say so repeatedly. Come join them.

Since 1917, Souderton Mennonite Homes has attracted people who value their independence but are ready to reduce some of the responsibilities, expenses, and worries. In short, people who want to change some of life's chores into pleasant choices.

The full spectrum of continuing care services includes Personal Care, Health Care, and Memory Care. All Souderton Mennonite Homes residents have the security of knowing that they have priority access to Health Care should the need arise.

*Live and Grow Together*

*Do Everything You Did Before. Do Something You've Never Done.*



Dive In. Pump Up. Fill Up. Speak Up. Play. Pray. Serve. Stitch. Stretch. Contemplate. Participate. Appreciate. Beautify. Teach. Laugh. Learn. Love.

*It's Your Choice*




# New Marketing CAMPAIGN

By Alex Metricarti  
Chief Marketing and Public Relations Officer



When Souderton Mennonite Homes and Dock Woods Community became Living Branches in 2008, a long list of tasks and questions to be answered was generated. Chief among those was determining what exactly Living Branches was. How would we talk about this new organization? What did Living Branches mean?

To answer these fundamental questions, we knew we had to elicit opinions and insight from a wide range of people familiar with the organization. We held focus groups with residents from Residential Living and Personal Care on all three campuses, staff

persons from various departments, and the executive leadership team. We expected the feedback to be somewhat divided and campus specific, like rooting for one's favorite sports team, but were proven wrong. Time and time again we heard that Living Branches truly meant something to our staff and residents, which was an encouraging way to begin.

The results from the focus groups revealed answers to two fundamental questions: What is Living Branches? And what does Living Branches mean? The questions are similar, but revealed distinct and unique truths about the organization.

## LIVING BRANCHES IS . . .

- Genuine, compassionate, loving care and concern that flows between our residents, their families, and our staff
- A place to grow and develop spiritually, emotionally, mentally, and physically in an environment where residents' own skills and interests make active contributions to the quality of community life
- A visionary organization that never accepts the status quo, always looking to go beyond the expected

## LIVING BRANCHES MEANS...

- We are **ONE**—united but diverse—residents, staff, families, and all campuses sharing faith, relationships, community, and the journey into the future

- A mutually enriching experience of joy, purpose, dignity, and trust helping residents and families feel confident and assured
- The ultimate freedom for residents and families to live their best life knowing that help and guidance is there when needed, that all is taken care of

From these statements, the tagline was developed and a new logo was created.



We were thrilled with the new look and tagline and that energy carried us right into months of work on

marketing materials. We worked to create a Souderton Mennonite Homes Residential Living brochure, a Dock Woods Residential Living brochure, and a Supportive Living brochure which includes information about care at all three communities. Above you can see an excerpt from each of the brochures.

The project was lengthy and time consuming, but we are pleased with the final products. The tagline, logo, and brochures reflect the lives of purpose and joy which are experienced at Living Branches every day. We welcome any feedback you have regarding these changes and are excited about the ways this brand recognition will grow in the future.





# Fine Tuning Your Diet

## THREE TIPS

### *to help you age well*

By Maureen Callahan for Next Avenue

*A bowl of oatmeal every morning,  
a handful of nuts, five servings  
of fruits and vegetables a day  
— researchers seem to be slowly  
compiling a grocery list of foods that  
can extend your lifespan.*

At the same time, there are quite a few 95 to 100-year-olds in The Longevity Genes Project, a large ongoing study at Albert Einstein College in New York, who haven't made healthful lifestyle changes. They smoke. They don't eat a lot of vegetables. They don't pay much attention to diet at all.

#### LONGEVITY: DIET VS. GENES

That raises a question: How much does diet influence longevity and how much is due to genes? Right now, scientists offer no definitive answer.

Estimates are that genes might roughly influence 20 to 35 percent of lifespan length. And some fifty-somethings probably have genes strong enough to override negative lifestyle and eating habits, although they're likely a small group.

For the majority of us, the way we eat and live is likely going to play a huge role in the length, and perhaps more importantly, the quality of our lifespan.

Rather than piece together a grocery list of specific anti-aging foods, it looks as if the best way to tap into these dietary longevity benefits is by gradually shaping and fine-tuning eating habits to make them healthier. The Mediterranean diet is one good plan. So is the Okinawan diet. So is the U.S. government's DASH diet.

But we think the following four little culinary rules, based on current research, are a good place to start:

#### RULE NO. 1: SERVE MEAT LESS OFTEN; KEEP PORTIONS SMALL

A growing body of evidence has found that omitting or reducing intake of meats and animal products can be a good thing not just for your health but also for your longevity.

When researchers in a 2014 study compared mortality rates of centenarians from the Sicilian countryside with residents of the bustling capital city of Palermo, the results were dramatic.

They found a much lower rate in mortality (i.e., longer lifespan) in centenarians from the Sicani mountains of Sicily than in city dwellers who routinely eat larger amounts of meat and animal foods. The Sicani mountain residents closely follow a Mediterranean-style diet, rich in plants and olive oil, low in animal protein. Speculation is the low glycemic index of the diet, or maybe the health-beneficial compounds (such as polyphenols) in plants and extra virgin olive, may activate factors that promote longevity.

#### RULE NO. 2: EAT MOSTLY PLANTS; MAKE IT A COLORFUL VARIETY

It turns out that eating mostly plants (fruits, vegetables, grains) is not only good for the environment, but is also one of the best ways to maximize your supply of color phytochemicals that ward off disease.

Over and over again, researchers continue to identify certain eating styles with lower risk for chronic disease ranging from heart disease to diabetes to cancer.

"The favorable patterns are typically called "prudent," while the corresponding unfavorable patterns are "Western," said University of Minnesota Professor of Epidemiology David R. Jacobs, at the 2013 6th International Congress on Vegetarian Nutrition. You guessed it. "The prudent patterns are notably plant-centered and focus on favorable preparation methods and minimal preprocessing by industry," Jacobs noted.

#### RULE NO. 3: LEAVE THE TABLE A LITTLE BIT HUNGRY

In Okinawa, the southernmost prefecture of Japan, huge numbers of centenarians are concentrated in a relatively small area — an island about 70 miles long and seven miles wide.

Over the years, research has centered on the traditional diet, one that's low in calories and built around nutrient-dense vegetables, including sweet potatoes and leafy greens. The other important factor is portion control. Older Okinawans embrace the concept of hara hachi bu, a philosophy that makes them push away from the table when they are 80 percent full, hence the lower-calorie profile of their diet.

Unfortunately, fried chicken and fast foods are creeping in, and this Westernization of the Okinawan diet is bringing with it a drop in lifespan for younger generations.

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## HELPFUL HINTS

By: Donna Conklin  
Care Coordinator,  
Dock Meadows

#### MEATLESS MONDAY

Many people have incorporated "Meatless Monday" into their routine. Going meatless once a week can reduce your risk for cancer, cardiovascular disease, and diabetes. Meatless Monday has spread to schools, restaurants, and even local business cafeterias. Also, a serving size of meat is the size of a fist. To many this may seem small compared to what we usually eat.

#### A RAINBOW OF VEGETABLES

When you are serving a meal your plate should be half full with fruit and vegetables. The recommendation is 2-3 servings of fruit and 3-5 servings of vegetables daily. When choosing vegetables you want to choose a rainbow of vegetables, not just green ones. There are many green vegetables to choose from, so choose a red pepper over a green one, or yellow squash in place of zucchini.

#### DON'T FORGET!

When you do eat it takes 20 minutes for your brain to know you have started to eat. It is good practice to leave the table a little hungry. If you keep eating you could be uncomfortable from the fullness you will feel.



# Pumpkin Gnocchi

*A Living Branches chef's demonstration*

RECIPE YIELDS 4 SERVINGS

## PUMPKIN GNOCCHI

1.5 lb Idaho potatoes  
2 lb Baby pam sugar pie pumpkin  
¼ cup Parmesan cheese – grated  
2 Tbs Parmesan cheese – shaved for garnish  
One Egg  
¼ tsp Cinnamon, ground  
1 tsp Salt

¼ tsp Black pepper, ground  
1.5 to 2 cups Flour  
½ lb Unsalted butter  
1 Tbs Fresh sage, minced  
As needed Canola oil  
A pinch All spice

### FOR THE PUMPKIN

Cut the pumpkin in half, exposing the seeds. Remove the seeds with a spoon. Coat the pumpkin with canola oil. Place skin side up on a sheet tray. Place sheet tray in preheated 350 degree oven for 30- 45 minutes or until fork tender. Remove from oven. Let cool 10 minutes then remove the skin. Place roasted pumpkin in a blender and puree for 5 minutes or until very smooth. Let cool.

### FOR THE GNOCCHI

Scrub potatoes and cook in boiling salted water until fork tender. Remove and let cool slightly. While still hot, peel the skins and then run potatoes through your food mill into a mixing bowl. Add 1/2c. of the pureed pumpkin, parmesan cheese, egg, cinnamon, allspice, salt, and pepper and mix well.

Slowly add in the flour to form a smooth, slightly sticky dough. Briefly knead the dough to incorporate the flour, being careful not to overwork.

Bring another pot of salted water to a boil.

Cut the dough into 6 equal pieces. Place one of the

pieces on lightly floured work surface. Roll the piece in a long rope, about ½ inch in diameter. Slice the rope into ½ inch pieces. Holding one piece at a time, roll the tines of a fork against the dough to form slight indentations. Repeat with each piece of dough.

Immediately add the gnocchi to the boiling water and continue to cook for 2- 3 minutes after they have risen to the top. Remove from water set aside briefly while making the sauce.

In a pan over high heat add the butter and cook until the butter is golden brown. Remove from heat, add sage. Add gnocchi. Serve.

The Living Branches dining services departments team up twice a year to put on a live cooking demonstration for residents at each campus. This recipe was the highlighted entree at their demonstration this past October.



# LIVING & GROWING Regardless of Age

By: Ray Hurst, Director of Pastoral Care and Service



Living and groaning together is sometimes the script given by the broader culture to those living in retirement communities. And while growing older often does include experiences of “groaning” when the joints don’t bend as they used to or the gray matter gets a little “thick,” still this is a season of life that is more than just laments of what used to be.

The Psalmist talks about those in the later years of life as still being “green and full of sap” (Psalm 92:14). I like that description for old age and I see plenty of evidence of that here on the Living Branches campuses. For example I see “young” older folk gather in the coffee shop every other week to talk about the growing edges of their faith. Here there is an openness to share with each other the “crumbs” of faith that just don’t make sense, or which they haven’t been able to sort out in life. It is a time of candor, openness — honest engagement with the Biblical story and others seeking to

find God’s truth for us in this time.

And then there are the occasions where residents step up to the plate and take on new tasks and responsibilities that they have never done before. Some take up the discipline of regular trumpet lessons — even though the lips no longer seem to want to cooperate. Others who have had very little experience leading worship, reading the scripture publically, ushering, doing Bible studies or visiting others, stretch themselves to grow in new areas of their lives — choosing to push their “comfort zones” rather than just sitting back and letting others do the work — even though that would be tempting to do.

Or there are the times I see residents courageously face themselves and who they are now that their identity is no longer found in what they have done in life. They have come to embrace themselves as God has made them -

flaws, warts and all — not as they have made themselves, and this too is a new season of growth . This “coming to peace with oneself and with God” is a spiritual task in this season of life, and I am moved by the contentedness that I see emerge in the lives of these residents as they engage with this journey. They might be older residents but the fall foliage has not yet settled on their lives

The theme verse for Living Branches is rooted in Jesus’ words, “I am the Vine — you are the branches,” taken from John 15. The good news in this promise is that as long as we are connected to the Vine we will bear fruit. And even though our branches may become twisted and gnarly over time — even though our joints may creak and our mind slows to a crawl — there is still life flowing though the Vine to invigorate our lives and make us green. Praise be to God who keeps us learning and growing together – even in the older years of our lives.



## DOWN THE SHORE (1)

Residents from Dock Meadows enjoyed an outing to Ocean City, New Jersey in September. The Living Branches coach transported the residents for a day of relaxation on the boardwalk. And in true OCNJ fashion residents enjoyed people watching, ice cream, and pizza on the boardwalk. A few adventurers even enjoyed a surry ride!

## WALKING FOR A WORTHY CAUSE (2)

On Saturday, September 19 residents, staff persons, and family members from Everence, Frederick Living, Peter Becker Community, Rockhill Mennonite Community, and Living Branches gathered at Franconia Community Park for the Buxmont Help End Alzheimer's! Walk; it was encouraging to see over 125 persons gather in support of this important cause. After completing the walk, the group enjoyed soft pretzels while listening to music provided by DJ Dane Clarke, a maintenance technician at Dock Woods. We are pleased to announce that over \$5,000 was raised for the Alzheimer's Association.

## DOWNSIZING – SIMPLIFIED! (3)

The marketing team hosted a seminar for persons on the future resident list at both Souderton Mennonite Homes and Dock Woods this fall. Margit Novack, president and founder of Moving Solutions, spoke to more than 170 persons about practical tips for downsizing and preparing to move to a retirement community. One attendee shared, "For months I've been thinking about downsizing and cleaning out my house, but I've pushed it off because I'm overwhelmed. Not anymore! I could go home and get started today."

## OUTER BANKS: HERE WE COME! (4)

In September a Perkiomen Tours coach full of Living Branches residents headed to North Carolina for a four day get-away. The group visited the Wright Brothers Museum, Fort Raleigh, and Bodie Island Lighthouse and took a Corolla Outback Adventure wild horse tour.

## LONGEVITY LUNCHEON (5)

Every October the human resources department organizes a luncheon to honor employees who have reached a milestone of 5, 10, 15, 20, or 25 years of service. This year was especially memorable as Kass Nice was honored for 55 years of service to the organization. She began working in the kitchen at Dock Meadows in 1960 and then transferred to the Dock Woods campus when Dock Terrace opened in 1983. Living Branches is blessed to have hardworking, dedicated employees like Kass who empower older adults to live each day with purpose and joy.







#### 40TH ANNUAL CHICKEN BBQ

The BBQ weekend kicked off on Friday, August 21 with the introduction of a new drive thru. Months of planning and collaboration with local organizations such as Penn View Christian School and local firehouses contributed to the success of this new feature. The drive thru team was thrilled to sell out of all 500 dinners in the inaugural year. The festivities continued on Saturday when we were blessed with gorgeous weather. The Ball Brothers Quartet, The Brunner Family, and FeRROUS and FeFe, the IronPigs mascots, sure were a hit! The car show featured over 35 spectacular vehicles, we had a record number of flea market vendors, and as always, the inflatables were loved by children of all ages. The weekend concluded with the annual Hymn Sing Under the Tent which was standing room only. Again, beautiful weather contributed to a packed house which made the four-part singing even more heavenly. We are pleased to report over \$27,000 was raised for the Agape Fund which supports residents who can no longer afford the full cost of their care. Living Branches and the Souderton Mennonite Homes Auxiliary thank you for your support of this annual event. *Photography by Jay Gordon.*

## Annual Report

### *Letter from Chair / CEO*

#### DEAR PARTNERS IN MISSION:

We thank you for your continued support of the mission of Living Branches. It is through partnerships with local businesses, persons in the community, family, staff, and residents that we are able to empower older adults and families to lead lives of purpose and joy – together.

We are pleased to report that our financial results for the fiscal year ending June 30, 2015 were very good. Our objective is to be a fiscally strong organization that is successful over the long-term; we are happy to report that we have met that objective as compared to industry benchmarks. As occupancy levels drive financial performance, we place high importance on monitoring those statistics on a monthly basis. Living Branches performs above the industry average in Health Care, Personal Care, and Residential Living. The only exception is Dock Meadows, which has again experienced occupancy challenges.

During fiscal 2015 we focused our efforts on Dock Meadows. We engaged outside resources to help us explore options for that campus while making necessary mechanical repairs to the elevator and completing an internal renovation to improve the appearance of common areas. We considered the possibility of a significant building project, but decided the location on Route 309 was not conducive to market-rate, Residential Living units. In the coming year, we will explore creative programs and services for Dock Meadows, with the overall goal of stabilizing and increasing occupancy.

In addition to a continued focus on the future of Dock Meadows, the executive leadership team will begin campus master planning for our CCRC communities. Over the next two years we will analyze industry trends and consumer desires to create a plan for Living Branches. Our goal is for Living Branches to continue as a leader in the retirement living and health care industries in the North Penn and Indian Valley communities, and we know that changes will need to be made in order to maintain that position.

Living Branches is blessed with strong leadership and many partners who join us in our ministry. On behalf of our residents, staff, and board of directors, we thank you for your support as we work toward a future with purpose and joy.

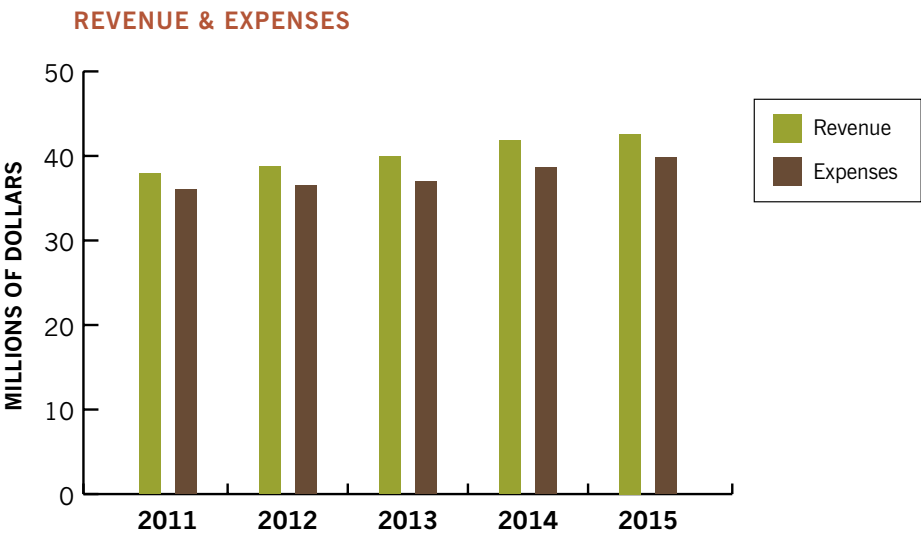
*Edward D. Brubaker*

EDWARD D. BRUBAKER  
President/CEO

*Kenneth J. Clemmer*

KENNETH J. CLEMMER  
Board Chair



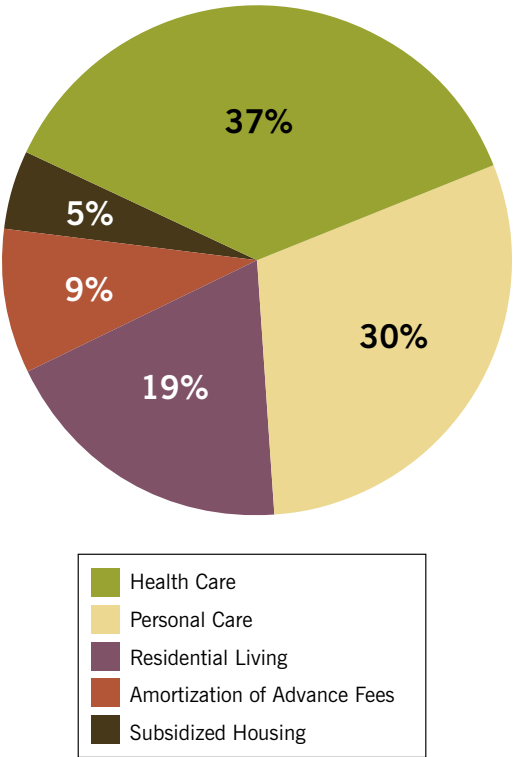


LIVING BRANCHES CONSOLIDATED BALANCE SHEET  
JUNE 30, 2015

ASSETS	
Current Assets	\$7,896,925
Assets Whose Use is Limited	81,647,639
Property & Equipment	64,371,009
Deferred Financing Costs	215,918
Other Assets	762,899
TOTAL	\$154,894,390

LIABILITIES & NET ASSETS	
Current Liabilities	\$5,033,263
Long-Term Debt	6,480,887
Refundable Fees & Deposits	22,554,912
Deferred Revenues from Entrance Fees	21,801,570
Other Liabilities	67,986
Net Assets	\$98,955,772
TOTAL	\$154,894,390

2015 RESIDENT SERVICES  
REVENUE SOURCES



BENEVOLENT &  
UNREIMBURSED CARE

Health Care	\$1,112,340
Personal Care	936,836
TOTAL	\$2,049,176

NUMBER OF RECIPIENTS

Health Care	65
Personal Care	33
TOTAL	98

Benevolent and unreimbursed care is provided to residents when their savings, income, insurance, and public assistance benefits are not sufficient to fully pay for the cost of care provided by the organization.

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