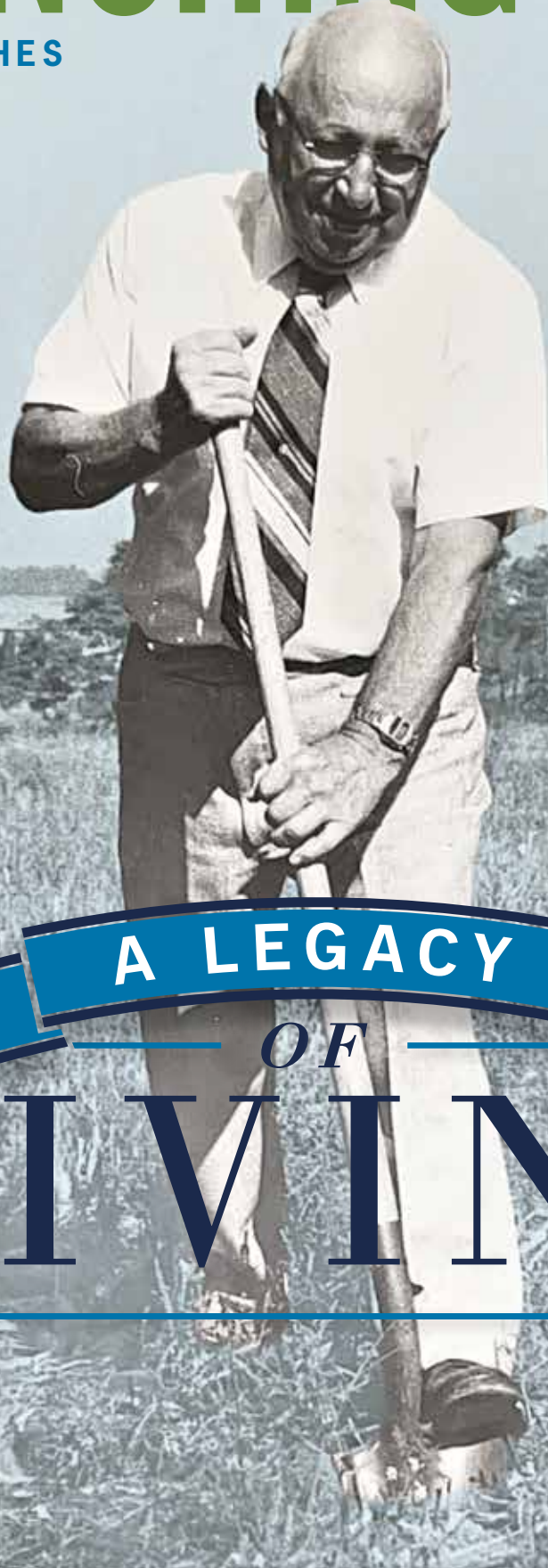


Volume 13 No. 1

BRANCHING OUT

LIVING BRANCHES

Live & Grow – Together



A LEGACY
OF
GIVING

INSIDE THIS ISSUE: THE LIFE AND LEGACY OF HORACE LONGACRE



FROM THE PRESIDENT'S DESK

BUILT ON GENEROSITY

FIVE YEARS AGO, LIVING BRANCHES

celebrated its centennial anniversary. In 2017 we commemorated the rich history of our Living Branches communities, starting with the founding of Souderton Mennonite Homes in 1917.

While life was quite different even just five years ago, one main similarity is Living Branches' legacy of caring for others.

As reflected in the Living Branches mission, all three of our communities are rooted in the tradition of providing care and service. The Mosaic Mennonite Conference first established Souderton Mennonite Homes as a safe haven for those in need of care and financial support. A similar group of good people gathered together to form what is now known as The Willows of Living Branches and Dock Woods.

It is because of the generosity of our early community members that Living Branches is able to serve a great number of residents today. We reflect on these stories so that our current residents, staff persons, and volunteers feel called upon to uphold our legacy of giving.

So presently we must ask ourselves, "What can I do to make a difference? What is my responsibility to the community?"

On behalf of the senior adults and families we serve, we have identified new building initiatives as a way to improve residents' lives. We will soon be transitioning from double rooms in Health Care to mostly private rooms: a change that reflects the evolving trends for optimal care and comfort. Additions to Memory Care neighborhoods at our Souderton Mennonite Homes and Dock Woods campuses will provide increased space and privacy as well.

Being able to connect with loved ones has become more of a need than ever, and our generation has been challenged with the task of persevering through this pandemic. Along with the exceptional work of our staff and volunteers, we have gotten through the past two years by holding on to faith and to one another.

Just as it was 100 years ago, we can move forward toward our goals only if the cycle of generosity continues. It is now our time to stand on the shoulders of the good people before us, and to ensure that Living Branches prevails as a place to live and grow – together.

EDWARD D. BRUBAKER
President/CEO

BRANCHING OUT

A PUBLICATION OF LIVING BRANCHES

Together we empower older adults and families to lead lives of purpose and joy, guided by the Mennonite tradition of care and service to others.

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Living Branches maintains a mailing list of people who we feel are interested in the activities, events, programs, and services of our communities. If for any reason you want your name removed from this list, please email the editor with your name, address, and request at BranchingOut@LivingBranches.org

Living Branches is a member of:



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A LEGACY
OF
GIVING

HORACE LONGACRE AND
DIRECTORS AT THE DOCK
MANOR GROUNDBREAKING,
OCTOBER 1980.



TIME, TALENT, AND TREASURE.

These three gifts – the “three Ts” – have defined the generations of generous people throughout the history of Living Branches. Embedded in our mission is the promise to put people above profit, and to provide service and care the persons who walk through our doors. From community leaders to residents and staff alike, our community has been built on the charitable contributions of others who share similar values.

Year after year we continue to be overwhelmed with gratitude for those coming forth to offer expertise, volunteer time, and/or donate financially. We recognize this as a part of the Living Branches difference; The Willows of Living Branches, Souderton Mennonite Homes, and Dock Woods are able to operate efficiently because of the loyal and committed community surrounding us.

At Living Branches that very notion of giving and theme of generosity is one that transcends time. As an organization we are proud to carry a legacy of giving; a legacy of people who have made caring for others a priority.



ELIZABETH'S GARDEN
AT SOUDERTON
MENNONITE HOMES.

“This type of legacy doesn’t just happen,” says Living Branches President/CEO, Edward Brubaker. “We must remember that is a conscious decision to get involved in the community.”

With that we’re left to wonder how we might preserve Living Branches’ legacy today. In doing so it is important to consider the role of philanthropy, and to understand how early leaders helped to shape the communities into what they are now.

THE LONGACRE'S LASTING IMPACT

Those familiar with Souderton Mennonite Homes are likely well acquainted with Elizabeth’s Garden. Sitting adjacent to the Apple Orchard Café, the outdoor patio features vibrant flowers that bloom throughout spring and summer months. It’s a certain staple of the community: a place for gathering with friends, soaking in the sunlight, and admiring God’s beauty at work.

Elizabeth’s Garden honors the life and contributions of Elizabeth Longacre, wife to Horace Longacre. The couple was generous in their donations to Souderton Mennonite Homes and in their support for the organization as a

THE DOCK WOODS BOARD OF DIRECTORS IN 1983.



“We need to take care of others both locally and abroad.”

— *BILL LONGACRE*

whole. Additionally Horace played an important role in establishing the Dock Woods campus throughout the 1970s and 80s.

Horace and Elizabeth’s grandson, and former Living Branches board chair, Bill Longacre, explained his family’s extensive roots in the community.

“I’ve been coming to Souderton Mennonite Homes since I was little,” Bill said. “My great-grandparents were residents there. I’ve had other relatives living within the communities as well.”

Bill’s grandfather, Horace, was a Quakertown native and devoted member of Swamp Mennonite Church. As a leader in the Franconia Mennonite Conference (now known as the Mosaic Mennonite Conference), Horace was approached and appointed to a committee where he’d advise on the 100-plus acres of land that later became Dock Woods.

“He never really asked to be involved,” Bill said. “It was an immense amount of responsibility, and when he accepted, he did his best. He was a hardworking man.”

A parcel of land for sale in Towamencin Township was presented to Horace and five other men in the conference. In 1975 it was suggested that they purchase the land for future establishment of either a retirement home, conference center, or historical library. The acreage adjoined Christopher Dock Mennonite High School, or what is now known as Dock Mennonite Academy.

Horace served on various steering committees and subcommittees for exploring the land’s potential functions. He mainly fulfilled positions relating to finance, where he initially investigated costs for buying the land and eventually helped secure funds for its settlement in 1975.

“He learned everything he knew through personal experience,” Bill said. Although Horace never received formal training, he had a knack for finance and proved a savvy businessman.

Bill recalled spending his childhood and teenage years working at Longacre Poultry Markets, the company founded by his grandparents. After starting a poultry farm in Quakertown in the 1940s, their business grew over time in both popularity and size. Eventually it expanded to a production facility in Franconia called Horace W. Longacre, Inc. and employed more than 700 people.

While the company has since been sold, Bill reflects fondly on his years of helping in the family business. Not only did he travel to Philadelphia for farmer’s markets and work in the Franconia facility, but Bill additionally served a full-time role in sales and marketing at Horace W. Longacre for several years after college.

“Family was always a priority,” Bill shared. “He was a busy man. But between his business, community and church involvement, and other obligations, he never was too busy for me as a grandchild.”

Perhaps that’s among the many traits that made Horace such a remarkable leader and respected friend.

Horace played a predominant role in the Dock Woods community before and after its inception in 1981. He spoke at the Dock Village groundbreaking in 1980, and attended the inaugural ceremony for the construction of Dock Acres three years later.

Meanwhile he served as the president of what was known as Hatfield Mennonite Home (now The Willows of Living Branches) for eight years before stepping down as vice president in 1988. Horace remained on the Dock Woods board of directors from 1980 through 1994.

LEAD WITH INTEGRITY

When asked about his grandfather’s legacy, Bill Longacre shared, “he was a man of integrity.”

Bill was eager to illustrate Horace’s character, and in doing so he recalled a story from his high school days. He explained that one afternoon he stopped at a fast food restaurant in Quakertown, and as an employee, he happened to be wearing a Longacre’s t-shirt.

“Do you work at Longacre’s?” another diner had asked him. Bill’s first thought wasn’t to divulge his family tree, or to share how deeply he knew the company’s owner. To the question Bill simply responded, “Yes.”

The stranger’s comment is still one that resonates with Bill today, as he was told that Horace had done so much for those in the community that people didn’t know about. Philanthropy was something that Horace felt passionately about, and that value continues to be central in the Longacre family now.

“We need to take care of others both locally and abroad,” Bill said. “I feel it’s my responsibility, and my family’s responsibility, to give gifts: not just financial ones, but our time and talents, too.”

It wasn’t uncommon for Horace to offer personal loans or present other opportunities if his employees were in need of assistance. In addition to his service to the Living

Branches communities, Horace was active on the boards of nearby banks and hospitals.

“God has blessed us,” Bill said.

This sentiment is yet another that follows in the example his grandfather had set for him. Horace was a man of faith, and was heavily involved in the church over his lifetime. At Swamp Mennonite he had various roles including: trustee for 35 years, treasurer for 20, and superintendent and teacher for Sunday school classes.

In talking about his beliefs, Bill shared an anecdote about an encounter at church involving his grandfather and another member of the congregation. As a notable leader, Horace was once approached by an individual who felt as if he weren’t playing a big enough role in his church community.

“It may not be a big job, but it’s an important job,” Bill said, reciting his grandfather’s words. Horace reassured his worried friend that everyone’s gifts – no matter how large or small – were needed in order for this community to thrive.

After 97 years of life and service to others, Horace Longacre passed away in May of 2009. Horace and Elizabeth’s legacy – their spirit of giving, of care, and contribution – lives on within our communities today. With each flower that blooms in Elizabeth’s Garden, gift donated to the Living Branches Foundation, and kind of act of service, we are reminded of their generous spirit.

“My grandfather was a great example of generosity,” Bill said. “In his legacy I think he’d be known for being compassionate and hardworking. That’s just the kind of man he was.”



HORACE LONGACRE AND HIS GRANDCHILDREN.



LIVING BRANCHES HAS BEEN EXCITED TO GROW ITS CREATIVE ARTS THERAPY OFFERINGS

in the past few months. Under the leadership and thoughtful insight of creative arts therapy coordinator, Seth Laucks, Living Branches has teamed up with our first dance therapist, Jeannine Matyi.

Jeannine comes to Living Branches with a background in dance, but her work with seniors and individuals of all ages extends far beyond purely the physical. Dance movement therapy supplements the emotional, cognitive, and social aspects of health with common, everyday motions. Jeannine practices a person-centered approach, where she's able to create meaningful programs for residents after first learning about individual abilities and preferences. At Living Branches she works closely with residents in Health Care and Memory Care neighborhoods.

Before working with older adults, Jeannine got her start in the field working with children. After earning a bachelor's degree in psychology and minor in dance, she went on to obtain her master's in dance therapy at Drexel

University. Early on she became interested in exploring the sense of joy that dance and even the most basic, functional movements brought to the populations she served.

It wasn't until Jeannine's grandmother was diagnosed with Alzheimer's and had moved into a long-term care community that she shifted her area of focus to seniors. It was her idea to form a dance movement group in her grandmother's community, and she soon began to recognize how impactful it was for the residents to move in ways that expressed their feelings once the barrier of verbal communication was removed.

Although her grandmother is no longer with us, Jeannine's same passion for finding meaning in movement lives on. Not only does Jeannine serve residents who wish to participate in these groups, but through Living Branches' affiliation with Drexel University, she now oversees student interns in the creative arts therapy field. Living Branches is honored to become one of the first clinical education sites for dance therapy students as Drexel expands its current program. Our first-ever dance therapy interns, Greta Grisez and Djenne Boutrin, joined us in



GET MOVING

with Living Branches
New Dance Movement Therapy

January and will continue their experience at Living Branches through June.

Living Branches' dance movement therapy program does not require participants to have a background or any particular interest in dance. The program is able to accommodate residents with varying levels of mobility, and is designed to attract any individual who wishes to connect their body and mind. If you know someone who might enjoy participating in this program, please feel free to contact Seth Laucks at 215-569-4458 ext. 44257, or email Seth.Laucks@livingbranches.org.

DEFINING DANCE MOVEMENT THERAPY

Dance movement therapy focuses on the interconnected nature of the body and mind. Particular within senior adults, movement serves as an effective coping method for anxiety, depression, confusion, and isolation, etc. Jeannine describes that an individual's motions "serve as the bridge, connecting one's thoughts and feelings to the world around them."

The main goal of group sessions is to create a safe and supportive atmosphere, so that residents feel comfortable with expressing

themselves. To encourage a sense of belonging and facilitate social interactions, dance movement programs are typically constructed in circular formations. Residents are free to mirror and imitate the movements and expressions of others.

In Memory Care settings, gestures such as stomping in anger or shaking away sadness can be especially beneficial in releasing frustration. Dance movement therapy offers other advantages including enhanced motor skills, increased communication, and relaxation techniques.



THE DOCK WOODS TALENT SHOW RETURNS

For the first time since 2019, Dock Woods was able to host its annual talent show. An excited energy filled Fisher Auditorium that afternoon: one that residents and community members alike had missed for the previous two spring seasons due to the pandemic.

The environmental services team constructed many rows and aisles of chairs, organizing them throughout the auditorium and into the Hearthside Bistro so that residents had a clear view of the stage. Posters hanging on the wall and decorating the stage revealed the year's theme: Beatlemania!

Dock Woods' Residential Living life enrichment coordinator, Eileen Burks, took the podium to share a warm welcome and note of gratitude. She recognized how

thankful she was to share this moment among friends and family, and invited the crowd to sing along with each performer, if they wished to do so.

Nearly all performances paid tribute to English rock band, The Beatles. Instrumental such as the piano, clarinet, flute, and trumpet were played to reflect popular music of the 1960s. Several residents got up on stage to share their gift of singing, and some even put their own spin on classic hits.

The audience cheered on Harmony House residents as they danced to Twist and Shout! with the help of dance therapist, Jeannine Matyi. Other acts included Ken Hilty, an environmental services team member, on the bass guitar, and children from Family and Friends Child Care Center with a special performance of Here Comes the Sun.



KRISTIN THIM NAMED NEW CHIEF HUMAN RESOURCES OFFICER

The executive leadership team experienced a staffing transition early in the new year. Former chief human resources officer, Kathy Shott, announced her retirement after 15 years of service at Living Branches. Having previously served as Living Branches' director of human resources, we welcomed Kristin Thim into the role of chief human resources officer. Kristin joined Living Branches in January 2020 with vast experience in the industry. Some of her previous positions include director of recruitment at Grace Inspired Ministries and vice president of human resources at The Community at Rockhill in Sellersville. Kristin and her husband, Joe, reside in Quakertown with their two dogs, True and Fiona.



TODD DETWEILER ACCEPTS DIRECTOR OF CONSTRUCTION POSITION

In January we were also pleased to announce that Todd Detweiler will assume Living Branches first-ever director of construction position. The role was created in light of the complexity and number of construction projects to come in 2022 and beyond, and Todd's proven leadership qualities and expertise in the field qualify him for the job. His work with Living Branches dates back to nearly two decades ago, when he first was welcomed onto the Dock Woods campus. In his director position, Todd will oversee our upcoming building initiatives and coordinate communication between contractors and members of the Living Branches communities.

MORE THAN A FURRY FRIEND: SUPPORT ANIMALS AT LIVING BRANCHES



We continue to be amazed by the resilience our residents and staff have shown over past two years of the Covid pandemic. It is in uncertain times like these where we become especially grateful for the support systems that surround us – even small and furry ones!

Living Branches residents in all levels of care have the opportunity to interact with support pets. Whether these animals are brought to our campuses for just a short visit or join as permanent members of the Living Branches community, they are sure to make our residents smile! Residents have enjoyed the company of dogs, cats, guinea pigs, and more.

Dock Woods' Oakwood Court and Harmony House neighborhoods adopted two guinea pigs last summer. Daisy

currently lives in Oakwood Court, and Precious resides in Harmony House. Souderton Mennonite Homes is also the proud owner of a guinea pig named Buttercup, who is loved and adored by her friends in Park View. Residents appreciate how calm and gentle the guinea pigs are, and enjoy dressing them up for special occasions and holidays.

Another recent addition to the Living Branches family comes from our very own director of sales, Nicole Cwalina. Nicole has trained her one-year-old German Shepherd/Labrador mix, Sebastian (lovingly referred to as "Bash"), to become a therapy dog. Since earning his certification, Nicole and Bash have made rounds at all three campuses to visit with residents, visitors, and staff.



Sustaining Life

— IN THE —

Face of Challenge



IT IS NO SECRET that senior living communities, including Living Branches have faced a number of challenges over the past two years. By now we have all been accustomed to news stories covering everything from inflationary pressures to unprecedented labor shortages – all while mitigating a number of ongoing Covid-19 concerns.

We reminisce fondly on the days where our teams enjoyed planning events such as the Souderton Mennonite Homes Chicken BBQ, talent shows and performances, and employee holiday gatherings. Since 2020 we've had to make difficult calls in canceling some of these traditions amid Covid protocols and staffing transitions.

We have been incredibly grateful for the patience and compassion surrounding our organization as we work to maintain the level of amenities, service, and care that our residents desire. The last two years have certainly not been easy ones, but thanks to the continued effort of our staff, optimism of our residents, and camaraderie of our community, we are certain to come out better – together – because of this.

THE PRICE OF A PANDEMIC

As an organization it has been our top priority to consider the toll that Covid-19 takes on the health and mental wellbeing of our residents and staff. Our employees have fought to keep residents healthy, our communities clean, and to modify operations based on the present guidance and positivity rates.

Over the last several months, we have seen yet another dark side of the pandemic: price increases and supply chain issues. This sheds light on an important question: what exactly is the price of a pandemic?

All it would take is a simple Google search to discover what the United States has spent on Covid so far, or to learn that staffing shortages are prevalent across the nation. When we hear about these matters on the news, they are often addressed on a much broader scale.

How can we measure its impact at Living Branches, though?

“It was a purchasing nightmare,” said Robert Buckman, a purchasing representative for Living Branches. “Prior to the pandemic, we hardly ever had to order gowns or face masks.”

Robert reflected on the early days of the pandemic, and explained how the need for personal protective equipment (PPE) has drastically changed. In the past Living Branches would order PPE for influenza outbreaks or other gastrointestinal viruses, but extra supplies would often “sit around after the outbreak subsided.”

“We have seen an astronomical increase in the amount of spending for not only PPE, but for peripheral things such as extra food, housekeeping supplies, etc,” he said.

Robert recounted the nationwide distress over scarce products and transportation costs from overseas shipments when the pandemic first began. It wasn't only in March 2020 that Robert saw prices skyrocket or usual stock become unavailable, though.



He added that he still recognizes inflationary pressures and any difficulties with purchasing as an offshoot of the pandemic. Things have settled down for the most part, Robert said, in regards to the initial pandemic chaos, but there are times where random products such as plastic cups or paper towels will be difficult to find, or are especially expensive.

Over the last year, Living Branches has incurred expenses of at least \$900,000 toward raising employee wages. Full-time employees now receive at least \$15 per hour, and the vast majority of rates for certified nursing assistants and student workers were raised substantially as well.

With every financial decision made, Living Branches keeps our residents and the team members who serve them at the forefront. In recent times living out these values has meant prioritizing the purchase of all necessary pandemic-related items and ensuring competitive rates for our employees.

OUR TRADITION:

Care and Service to Others



MEET JOHN AZARIAN:
Assistant Director of Dining Services
at The Willows of Living Branches

John Azarian joined the dining services team at The Willows of Living Branches in mid-January 2022. He comes to Living Branches with extensive experience in the restaurant industry, having shifted his area of focus to long-term care communities in light of the Covid-19 pandemic.

As a young adult, John's father was the one who suggested he get started in the culinary field. "If you become a cook, you'll have a paycheck at the end of the day, and you won't ever starve since you will know how to feed," John recalled his father telling him.

He earned his bachelor's degree from the University of South Florida, and worked for nearly two decades at an Outback Steakhouse chain in Atlanta, Georgia. In 2008 John moved back to Pennsylvania, and continued to find other management opportunities within restaurant groups and establishments throughout Bucks and Montgomery counties.

Once the pandemic hit, John remembers feeling its toll on the industry – particularly the stress it put on himself and his teams. It was around this time that John's sister, a hospice nurse, recommended he consider cooking in health care settings: for hospitals, retirement communities, etc. Most recently John served as the general manager of dining services at Wesley Enhanced Living.

In his current role as the assistant director of dining services, John ensures that operations are running smoothly both inside and out of the kitchens. He enjoys working on a team, and can often be found creating menus and assisting cooks so that residents are well taken care of.

"It's fulfilling," John said, when asked about his favorite part of the job. Everything from getting to know the residents he serves to the dining services employees he mentors have been cherished parts of John's Living Branches experience so far.



MEET LESLIE COLLINS:
Assistant Director of Health Care Services
at Souderton Mennonite Homes

Leslie Collins recounts first coming to Living Branches in September of last year and being immediately blown away by the patience and kindness of her team. At the time of Leslie's start, Health Care was under Covid protocols, and she was quickly inspired by Souderton Mennonite Homes' executive director, Monique Cole, who made time in her schedule to help feed residents.

Prior to Living Branches, Leslie hadn't experienced an administrator that interacted so closely with residents – especially one that knew each individual by name and preference.

Leslie launched her health care career as a certified nursing assistant, and later went onto become a registered nurse. She has previously worked for both for-profit and non-profit organizations, and most recently spent five years at another community in our local area.

"At Living Branches the grass is not only greener, but it's neon green," she said.

After hearing positive things from CNAs she had known at Dock Woods, Leslie applied for the Health Care opening at Souderton Mennonite Homes and hasn't looked back since. One of her favorite parts of the role is participating in her residents' care conferences, which allows her to form close relationships with residents and their families.

Leslie and her husband, Rob, have two young children, Moira and Robbie. She shared that switching to daytime hours at Souderton was an adjustment for her family at first, but being happy at work ultimately makes her feel like she "can be a better Mom" at home.



MEET MIKE HOCH:
Maintenance Supervisor
at Dock Woods

"Maintenance team members are the face of the community in some ways," said Mike Hoch, maintenance supervisor at Dock Woods. "You're often residents' first call for anything and everything."

In this position Mike brings leadership to the maintenance and security teams. During the winter months, he oversees snow removal in Dock Acres, Dock Village, and the Villas, and he personally leads the team to remove snow from the main campus and lots.

The long hours and hands-on duties haven't intimidated Mike, though. This coming July will mark his three-year anniversary at Dock Woods, as he joined the community just months before the pandemic struck in 2019.

Mike spent his childhood and teenage years in the greater Philadelphia region. After graduating high school, he enrolled in the Navy Seabees as a construction mechanic, where he served almost 12 years before getting medically discharged.

He spent the following nine years working at Parkhouse, a rehabilitation center in Royersford. Mike had several different titles there, including transportation manager, assistant director of facilities, and then eventually director of facilities.

After his workplace changed hands numerous times, Mike decided it was time for a change for himself.

Since coming to Living Branches, Mike has enjoyed interacting with the residents most of all. He recognizes the impact that tasks such as changing a light bulb or fixing a garage door has on their lives.

"This is their home," he put it simply. The work he does is worth it, he said, since he's formed relationships with residents and knows them well by now.

Mike is the proud father of two children: Juliet, his 12-year-old daughter, and Logan, 10-year-old son. You can usually find him supporting their various activities and sports – everything from ballet to baseball! In his free time he also enjoys hunting, fishing, and doing anything outdoors.

Spotlight on

Charitable DONORS

The Longacre family and their support for Living Branches represents just one of the many families who have shared their gifts throughout the years. We give thanks to all of our generous donors, and are blessed with an opportunity to highlight others who have also greatly impacted our communities.

Over time Living Branches has developed an exceptional relationship with Clemens Food Group. Well known for their flagship brand, Hatfield Quality Meats, the Clemens family is very active within the local community, as well as in their contributions to Living Branches campaigns.

When asked about ways the family had gotten involved, Living Branches President/CEO, Edward Brubaker, shared an anecdote. Having served as an executive director for Dock Woods in the past, he drew on his experiences at the campus.

“At one point the Towamencin Fire Company seemed to be staffed with several members of the Clemens family,” he said. “They always responded so dutifully to emergencies at Dock Woods.”

Henry and Charlotte Rosenberger, along with the extended Rosenberger family, have also been

generous with their time, talents, and treasures to the Dock Woods community. Henry was a long-time board member at Dock Woods, and now serves as director emeritus on the Living Branches Foundation.

We think about how gracious local businesses have been as well as families, and we honor the close bonds we’ve formed with Bergey’s Inc. and Bergey’s Electric, both locally owned and generous donors to Living Branches.

The commitment of our donors, loyalty of our residents, and the good, honest work of our staff has shaped and upheld the legacy that Living Branches is known for today. Each and every gift – whether that be time, talent or treasure – makes a difference in the lives we serve, and the community we cultivate.

Annual Report *Letter from Chair / CEO*



Dear Partners in Mission:

Thank you for your continued support of Living Branches. As stated in our mission, we strive to empower older adults and families to lead lives of purpose and joy. We value our partnerships with local businesses, persons in the community, family members, volunteers, residents, and staff, as these relationships allow us to do just that.

The fiscal year ending June 30, 2021, proved to be one of the most challenging, as Covid-19 persisted as a concern for our communities. It is important to note that Living Branches came into the pandemic in a strong financial position, and mitigating these challenges at times has meant developing a budget unlike any other.

Availability of the Covid-19 vaccines played a significant role in our Health Care and Personal Care admissions this past year. We continued to see lost revenue in both levels of care, especially before vaccines were readily accessible. As vaccination rates increased, we saw admissions and revenue begin to rise as well. We continued to receive state and federal grants that helped support costs for PPE and testing supplies.

Over the last fiscal year, we have continued to develop plans for renovations and changes across our Souderton Mennonite Homes and Dock Woods campuses. An addition to Park View Memory Care at Souderton Mennonite Homes will be underway later this year, as well as expansions to Health Care centers at both Souderton Mennonite Homes and Dock Woods. In order to work financially, we will need to maintain some companion suites,

but the majority will be private. These building initiatives reflect current trends in the industry for optimal privacy and comfort of our residents and families.

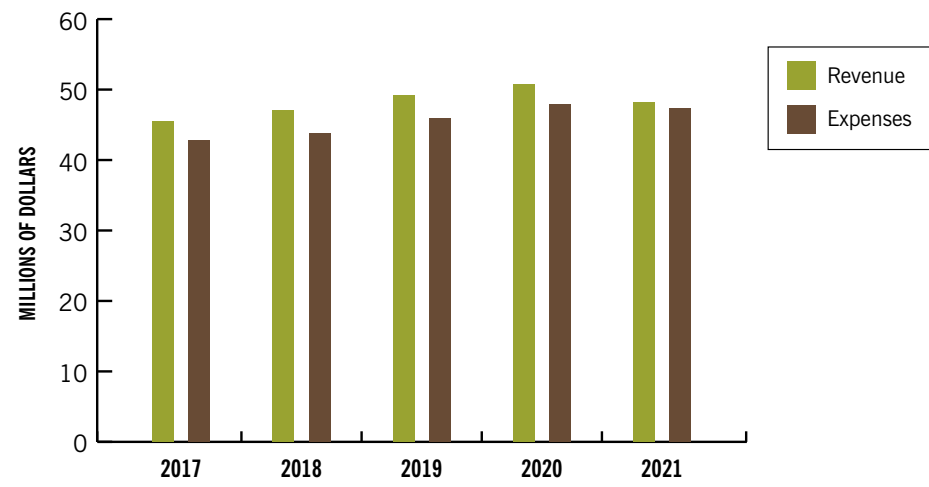
Additionally Living Branches has welcomed new opportunities to engage residents through the creation of a resident engagement department. We combined our teams in life enrichment, creative arts therapy, Music & Memory, and Montessori into one cohesive department to increase cooperation between these areas, ultimately enhancing the activities available for residents.

We are grateful to have spent another year alongside wonderful residents, dedicated staff, strong leadership, and many committed partners who join us in our mission. On behalf of our residents, staff, and board of directors, we thank you for your support as we continue to live with purpose and joy.

EDWARD D. BRUBAKER
President/CEO

KENNETH J. CLEMMER
Board Chair

REVENUE & EXPENSES



LIVING BRANCHES CONSOLIDATED BALANCE SHEET
JUNE 30, 2021

ASSETS

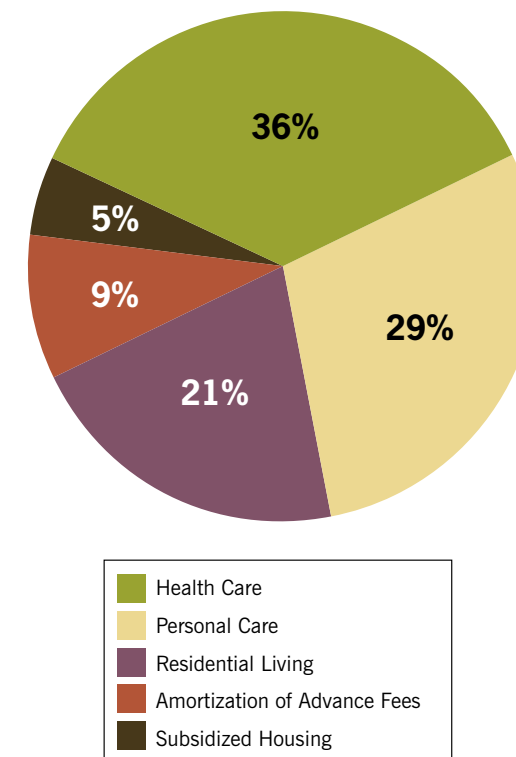
Current Assets	\$6,161,726
Assets Whose Use is Limited	144,105,374
Property & Equipment (Net)	71,540,334
Other Assets	594,974
TOTAL	\$222,402,408

LIABILITIES & NET ASSETS

Current Liabilities	\$6,607,512
Long-Term Debt	8,497,152
Refundable Fees & Deposits	24,861,830
Deferred Revenues from Entrance Fees	24,014,560
Other Liabilities	112,541
Total Liabilities	\$64,093,595
Net Assets	\$158,308,813
TOTAL	\$222,402,408



2021 RESIDENT SERVICES
REVENUE SOURCES



BENEVOLENT AND
UNREIMBURSED CARE

Health Care	\$2,996,653
Personal Care and Residential Living	1,887,961
TOTAL	\$4,884,614

NUMBER OF RECIPIENTS

Health Care	70
Personal Care	39
TOTAL	109

Benevolent and unreimbursed care is provided to residents when their savings, income, insurance, and public assistance benefits are not sufficient to fully pay for the cost of care provided by the organization.

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Mennonite Homes**
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DISCOVER LIVING BRANCHES

Discover Living Branches virtual events are available for Residential Living and Personal Care. We will explore the opportunities available and you will get a taste of how residents live and grow together as they lead lives that are joy-filled and purposeful. Registration is required for this free event. ***To register, visit www.livingbranches.org/events.***

OR
**SCHEDULE YOUR TOUR
FOR PERSONAL CARE**

Call Karen Walser at 215-412-5510

